From: Shapiro, David

To: 'Microsoft.atr(a)usdoj.gov'

**Date:** 1/22/02 9:12am **Subject:** Microsoft Settlement

THE COMMENTS BELOW ARE MINE ALONE AND DO NOT REPRESENT THE OPINION OF MY EMPLOYER OR ANY OF MY CLIENTS.

I believe that the proposed conduct-based settlement will not produce any effective change in Microsoft policy. Microsoft has violated conduct-based settlements in the past, and continues its aggressive and anti-competitive bundling practices in a way that will result in complete Microsoft domination of all products and allow it to continue to improperly foreclose any competition by rendering all competition incompatible or less readily available.

I believe that only a structural settlement has any hope of avoiding these problems. I urge the Department of Justice to reconsider its settlement proposal and seek instead a settlement that may actually achieve results.

It is worth remembering that Microsoft's past use of anticompetitive practices has allowed it to develop such a dominant position in the OS platform and in other software areas that even "normal" business practices in the future will serve only to exacerbate the effects of prior anticompetitive practices.

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